Vol. 1, Issue. 1

Received: 09 SEP 2022 Accepted on: 13 NOV 2022 Published: 31 DEC 2022



Research Article

Empirical Evidence on Role of Self-efficacy upon Commitment of Teachers in Higher Education Institutions

Sveda Qurat-ul-Ain Zaidi

Department of Management Sciences, Qurtuba University of Science and Information Technology, D.I.Khan Campus, Pakistan Email: sqzaidi005@gmail.com

Correspondence

Syeda Qurat-ul-Ain Zaidi Department of Management Sciences, Qurtuba University of Science and Information Technology, D.I.Khan Campus, Pakistan

Email: sqzaidi005@gmail.com

Citation

Zaidi, S. Q., (2022). Empirical evidence on role of self-efficacy upon commitment of tecahers in higher education institutions. *Administrative and Management Sciences Journal*, 1(1), 10-24

This is an open access article distributed under the terms of

Creative Commons Attribution License (CC BY).



The reproduction, distributions and use in other forum is permitted provided copyright owner(s) and original author(s) are credited and original publication is cited

ABSTRACT

Obviously, the self-efficacy and commitment of instructors in advanced education institutions over the Sothern District Universities of KP have not been discussed nor measured. Of the few reviews concerning this subject, none has focused on individual factors like age, carnal orientation, workload, experience, instruction etc., also the impact they may have on the dedication of HEI's instructors. The inspiration driving current review is to evaluate how much age, sex, workload, experience, education, and self-efficacy influence the commitment of HEI's instructors in the Sothern District Universities of KP. This study has used quantitative way of data collection. This research study has population which consists of all the male and female teachers working in the "Gomal University, D.I.Khan, Khushal Khan Khattak University Karakand University of Science & Technology Bannu, in Khyber Pakhtunkhwa, Pakistan. Sample of 162 was selected as number of questionnaires received responded. The results of this study demonstrated that there was a significant association between job commitment and selfefficacy. There is affirmative association among teacher's commitment and self-efficacy; it means that when self-efficacy increase, the organizational commitment will also increase. The outcomes of study may help in recruitment process by giving the required standard attributes for selection of new employees, such as behavior, attitudes etc. The study may help the future research by inspiring them to evaluate their current environment and situations, thus questioning the status quo. From this study it is understood that self-efficacy is important and it increases the level of commitment of employee to the job and organization.

KEYWORDS

Self-efficacy, Commitment, Affective Commitment, Normative Commitment, Continuance Commitment

1 | INTRODUCTION

It is confirmed that educator self-efficacy is identified with scholarly accomplishment and instructor practices known not scholastic accomplishment (Ashton & Webb, 1986; Berman & McLaughlin, 1977; Gibson & Dembo, 1984; Greene, Anderson, & Loewen, 1988; Hoy & Woolfolk, 1990b; additionally see Ashton, 1984; Dembo & Gibson, 1985) and additionally along vital understudy comprehensions, for example, execution hopes and examinations (Midgley, Feldlaufer, & Eccles, 1988) and self-efficacy for accomplishment (Greene, Anderson, & Loewen, 1988). Many-solid educators, in respect to their low-effectual companions, likewise will probably embrace change recommendations connected with formal advancements and staff improvement programs (Berman & McLaughlin, 1977). Self-efficacy is defined by researchers in different ways. According to Adewale, Saheed, Ghavifekr, & Daud, (2017) self-efficacy is employee's belief for their abilities to fulfill a task or assignment given to them. Lunenburg (2011) defined the self-efficacy as the special quality to fulfill duty by self-worth to enhance employee's ability to encourage, obtain and the goals efficiently.

According to Bandura (1986), Teachers who have estimation and desires of accomplishment can confront challenges better than teachers who have trepidation of disappointment. Achievement situations create self-efficacy and self-capacities which are useful being developed of systems, feeling of good faith and course of activities to confront testing circumstances, even makes them ready to utilize their disappointments in positive route for achievement of errands better. On other hand low self-effectual people feel trepidation of disappointment and makes them concentrate on what turned out badly, or will not be right which brings about disappointment (Cited in Gibbs, 2003). Gibbs refers to Trentham, Silvern, and Brogdon, (1985) which were stating that individuals with abnormal state of confidence in capacities are fulfilled and conferred with their occupations and work assignments. Further trust that teacher with abnormal state of self-efficacy can manage disappointment circumstances bitterly by being tenacious to circumstance and utilizing distinctive instructing approaches, which brings about advancement of their experience to manage troublesome circumstances (Smylie & Denny, 1989). It is trusted that those teachers who have solid conviction of their capacities are more dedicated to their work and administration, more innovative in instructing and can deal with any extreme circumstance (Stein & Wang, 1988).

Self-efficacy alludes to an individual's convictions about his or her capacity to effectively finish a particular errand. In the theory of self-efficacy, human conduct is affected by the individual's conviction as for two classes of desires: an outcome desire, "a man's gage that a given lead will prompt beyond any doubt comes about," and an efficacy desire, the "confirmation that one can adequately implement the lead important to convey result" (Bandura, 1977). Bandura (1997) has developed four sources of influence for the development of self-efficacy. Those four sources of influence are:

- Mastery Experience or Enactive Self-authority: It is exceptionally compelling and made out of all the effective experiences, experienced by somebody in various circumstances and situations. A great deal of fruitful experiences, particularly those experienced in difficult circumstances, assembles an extremely solid confidence in capacities and abilities. It additionally builds up the capacities to control and direct course of activities and performs better in unfavorable circumstances (Bandura 1997).
- ➤ Vicarious Experience or Part Demonstrating: This source is connected with perception of activities performed by others in unfavorable circumstances. This experience is produced by eyewitness by looking at his/her capacities and abilities amid perception of circumstances demonstrated by others (Bandura 1997).
- > Social or Verbal Persuasion: Social and individual persuasion has turn sway on self-efficacy. A positive persuasion positively affects self-efficacy and aides in inspiration, capacities advancement, systems improvement, start and accomplishment of objectives. While then again, negative persuasion has negative effect on self-efficacy that may prompt disappointment and lessening the level of self-efficacy (Pajares, 2002).

Arousal or physiological and emotional states: This write manages individual mental or emotional states like anxiety, nervousness, fervor, delight and so forth which assumes full of feeling part in level of self-convictions which brings about the progression or disappointment of objectives or errands. On the off chance that somebody tries to decrease negative feelings or use them in positive route for the advancement of self-convictions can prompt achievement (Bandura, 1997).

1.1 | Relevant Theory of Self-efficacy

Niu, (2010) characterized as the self-efficacy is individual's judgment of his/her capacities and abilities to sort out and execute activity line so as to accomplish sought execution. Self-efficacy is a person's confidence about his/her capacities to use inspiration, accessible assets and game-plan expected to satisfy a particular assignment best inside a given day and age. Self-efficacy is characterized as the person's faith in his/her capabilities to sort out and execute the game-plan or saw capacities to play out the best activity required to accomplish an objective (Niu, 2010). As per social psychological hypothesis, self-efficacy, yield desires, natural backing and assets influence the objective situated conduct (Bandura, 1986). Self-efficacy is base of inspiration of individual and individual achievement. As indicated by Lent, Nota, Soresi, Ginevra, Duffy, Brown, (2011) when somebody feels able to play out the obligations of their employment or accomplishment of given objectives then he/she will be fulfilled by his/her occupation. Self-efficacy helps the person to have more faith in his/her capacities and abilities to achieve objectives, embrace changes, face testing circumstances, perform testing objectives, contribute high, hold on longer and better in confronting disappointments. The individual with abnormal state of self-efficacy can better utilize the accessible assets in fulfillment of given work errands. Also the individual with low level of self-efficacy can't stand equivalent to the self-effectual individual. The exceedingly viable individual can manage any circumstance and ready to explain convoluted circumstances when contrasted with low effectual individual (Heuven, Bakker, Schaufeli, & Huisman, 2006).

1.2 | Teachers' Self-Efficacy

A few studies have been led on self-efficacy of educators in the middle of decades ago. There is a huge ramification of instructor's conviction about his/her capacities and abilities to impact the understudies learning and inclusion in learning process (Tschannen-Moran & Woolfolk-Hoy, 2001). Educator's self-efficacy is characterized by Tschannen-Moran and Woolfolk-Hoy (2001) as, the conviction of instructors in their capacities to include and spur understudies in learning process and the wanted result of their potential endeavors and inspiration of even understudies which are hard to propel (Henson, 2001). Other than all these, self-efficacy is the confidence in us, as the Tschannen-Moran et al., (2001) said that educator's self-efficacy propels the instructors to confront the difficulties and each sort of circumstances. The general population with low self-efficacy can't be a decent educator, regardless of the fact that they realize that what they should do (Frank, 2009). Instructor's level of self-efficacy helps being developed of certainty and abilities and to bargain the circumstances and conditions that might be emerges in classroom or workplace (Staples, Hulland, & Higgins, 1999). Gibbs (2003) has separated self-efficacy of educators in four sorts which influence the method for instructing and capacities to confront the issues which are not all that simple at some point. Those are:

- 1. **Behavioral Self-Efficacy:** This sort of self-efficacy manages teacher's confidence in capacity to execute the activities to handle any circumstances amid instructing.
- 2. Cognitive Self-Efficacy: This kind of self-efficacy manages teacher's conviction about his/her capacities to direct thinking amid educating.
- **3. Emotional Self-Efficacy:** This sort of self-efficacy manages the teacher's faith in his/her capacities to control his/her feelings amid instructing.
- **4.** Culture of his/her Self-Efficacy: This sort of self-efficacy manages the teacher's close to home conviction of being best in any circumstance amid instructing as indicated by social way.

2 | ORGANIZATIONAL COMMITMENT

Organizational commitment is a fundamental link which present between workers and their organization. It is fundamental because it is very favorable managerial results (Chughtai & Zafar, 2006) leads. This is a intellectual bond that organizations and their representatives, and through various challenges to keep in place the current (Allen & Meyer, 1990; Meyer & Allen, 1997). With a firm commitment to flexibility of activity is restricted to representatives and individuals from the staff that found a reason (Amjad, Sabri, Ilyas, & Hameed, 2015). This organization (Robbins, 2002) is a representative inclusion and recognizable proof with force. Such a worker is at the most abnormal amount with all earnestness and dedication to his/her potential misuse deals with all the organization's assets and shares the organization's objectives. Meyer and Herscovitch (2001) commitment to a benefactor, and goes about as a settling force toward the staff behavior. A worldwide develops or it responds to various levels of representatives, which is considered as a star grouping. In this connection, the job commitment of university teacher can be seen as: (1) His/her conviction, and the destinations and estimations of the university; (2) Dedicated efforts in the interest of the University Readiness posture; (3) Strong longing to support its participation of the university.

Organizational commitment, writing distinguishes three sorts of evaluations emotional, unending, and perfect as a commitment (Islam, Ahmad, Ahmad, Ahmad, Saeed, & Muhammad, 2012; Khan, Nawaz, Khan, 2013). Al-Jabari and Ghazzawi (2019) stated about organizational commitment that it affect organizational citizenship performance of person in an institute or company. Engagement, abilities to do job and organizational environment enhance the person's job commitment as organizational commitment has positive impact with employees engagement to do job (Jung, Song, & Yoon, 2021; Rameshkumar, 2020).

2.1 | Affective Commitment

"Affective commitment to the association (Meyer & Allen, 1991) from the worker's passionate connection." thus, the vast majority of the destinations of work association (Simons, 2005) is distinguished, and it wishes to remain a part. Specialists who are focused on the association will remain a solid wish to be a piece of a specific organization. Specialists may contain content that the association is more dedicated to forceful feelings, since they would prefer not to be so. They have been working for the association when they need to settle with hierarchical targets. Meaning, skill, self-control, and the impacts of specialists' feeling of connection to the association keeping in mind the end goal to enhance mental association endorsed by concentrating on four components that can enable their workers. (Khan, Nawaz, & Khan, 2013).

2.2 | Continuous Commitment

Commitment to the continuation is the "apparent commitment to the continuation of the costs (loss of advantages) eliminated, and that the representatives should know about the advantages and loses (Meyer & Allen, 1991)." A continuation of the commitment of specialists to be a part of an association is a planning, since this sort of recreation, profession, partners, and their nearby relationship with the stores, as asset venture and occupation aptitudes to people as mobile speculation. They are extraordinary to a particular association, a specific association which is working in the group is the proprietor of the space, and different materials partaking in one of the years that it is exceptionally costly to leave and search for administration anywhere as well (Adekola, 2012; Meyer & Allen, 1991).

2.3 | Normative Commitment

Normative commitment can be alluded to as a positive feeling of good duty of a passionate commitment. As needs be, it is inferred that the impact on job fulfillment, commitment every which way, yet it is considerably more noteworthy for normative commitment (Altinoz, Cakiroglu, & Cop, 2012). From the perspective of definitive

cerebrum research, various leveled commitment is a sentimental connection to a delegate affiliation (Mowday, & Porter 1982). A fundamental framework planned by Mowday, et al., (1982) states that the institutional commitment to the targets of the affiliations yearnings to apply a strong certainty, a basic effort, and may be portrayed by the aching to stay with the affiliation. As Commitment is a commitment to the indicating bringing in whatever other calling, mental bond with the piece of education as a man, as a calling, and as an association (Chestnut & Cullen, 2014).

2.4 | Theory of Organizational Commitment

Proficient brain science, organizational commitment has been the center of consideration of specialists. Allen & Myers (1990) has expressed that, organizational commitment, organizational commitment is still characterized in an assortment of perspectives have been characterized in the previous year has achieved no agreement. Prior examination organization (individual perspective) representative's emotional connection in light of the commitment to the possibility of a solitary develops characterized as (Mowday, Porter, & Steers, 1979). While different establishments (behavioral point of view) (Meyer & Parfyonova, 2010) characterizes it in connection to the expenses connected with taking off. For some years, Meyer organizational commitment model for a given organization has been exploring the possibility of worker commitment. Meyer and Allen's discoveries depend on representative commitment, organizational commitment among the workers of the three forms of option forms of advancement, all the while, alongside the sign of the part of individual behavior. A man's emotional connection to depict the emotional commitment to the organization; the ceaseless commitment of the expenses connected with leaving explores; and the commitment to keep working for the organization discovered feeling of commitment.

2.5 | Teacher's Job Commitment

According to the standard system; Promise (Wiener, 1982) is "disguised in a manner that the weight of the aggregate perfect organizational destinations and meet the interests of behavior." In this connection, the job commitment of university teacher can be seen as: (1) His/her conviction, and the destinations and estimations of the university; (2) Dedicated efforts in the interest of the University Readiness posture; and (3) Strong longing to support its participation of the university.

2.6 | Hypothesis Development and Research Framework

Meyer & Herscovitch (2001) said that commitment is "a power that ties a person to a plan of important for one or more objectives". Loyalty is defined as a result of employee commitment to organization and mentally. For many years, the inspiration for both the formation of the organization, involvement, loyalty, and engagement forecasts are used across a wide variety of domains. Based on existing literature, it is important to mention that the age, gender, workload, experience, education, and self-efficacy variables predict commitment criteria. There is a great association among self-efficacy and job commitment and demographic characteristics of the population as well. Mensah & Lebbaeus (2013) concluded the following impact on employee commitment, and self-efficacy directly predictive variables: age, gender, workload, and experience and education level 16 of the employees' self-efficacy and an unprecedented demographic shift in the population's attention to human resource management on their organizational commitment (Mensah & Lebbaeus, 2013; Meyer & Maltin, 2010 has intensified the debate on the effects of the substance). Meyer and Herscovitch's (2001) authoritative commitment model investigates the idea of a representative's hierarchical commitment. For some years, Meyer organizational commitment model for a given organization has been exploring the possibility of worker commitment. Bandura (1977) has given the theory about self-efficacy and Meyer and Herscovitch (2001) has given the organizational commitment model. Garcia (2015) has worked based on theories of Bandura (1977) and Meyer and Herscovitch (2001). Garcia (2015) discussed in his studies about theories of Ashford and Lecory (2010) defining commitment, as well as theory of Mensah and Lebbaeus (2013) indicating that age, gender, experience and education levels have different effect on self-efficacy and commitment. The work of Garcia (2015) was in western areas on per fusionists. So, there is need to fill the Vol. 1, Issue. 1

theoretical gap in the theories of self-efficacy and organizational commitment on Eastern areas in southern districts and based on population of teachers of higher education institutions. This study has filled the gap in the self-efficacy and organizational commitment theory. The variables are conceptual elements, which verbalize the trends in the subject and part of the research (Babbie, 1993). While Operationalization is procedure of sinking theoretical ideas in order to calculate in the tangible manner (Sekaran, 1999).

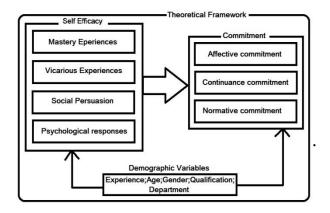


Figure 1 Theoretical Framework

- H₁. There is significant relationship between self-efficacy and organizational commitment.
- H₂. There is significant relationship between self-efficacy and affective commitment.
- H₃. There is significant relationship between self-efficacy and continuance commitment.
- H₄. There is significant relationship between self-efficacy and normative commitment.
- H₅. There is difference in mean of dependent variable and independent variable.

3 | RESEARCH METHODS

This research study has population which consists of all the male and female teachers working in the "Gomal University, D.I.Khan, Khushal Khan Khattak University Karakand University of Science & Technology Bannu, in Khyber Pakhtunkhwa, Pakistan.

3.1 | Data Collection and Sample Selection

This study has used quantitative way of data collection. Sample selection for finite population was done and a sample of 162 was selected as number of questionnaires received responded. The survey approach is followed. The adapted questionnaire is used to collect data. The survey approach is followed. Organizational commitment scale was adapted from Meyer and Allen (1997), while scale for self-efficacy was adapted from Bandura (1997). A questionnaire is written set of questions about which respondents document their views and is a well-organized way of collecting data especially when a researcher is familiar with what is required (Sekaran, 1999). A questionnaire was filled by all the respondents who were chosen erratically from three universities of KP. The scholar has used a 5point Likert scale in her/his questionnaire and this questionnaire contained questions about the research as well as the demographic variables. For resolving the issue of the validation of items, a penal of specialists were asked for refining the items. The criticism from many professional researchers assisted the researcher in completing the questionnaire. The secondary data for this research study was collected from all available books, research journals, newspapers and government periodicals.

Management Development & Research Innovation

3.2 | Data Analysis Technique and Tools

For the current study, computer based tools and methods were used for data analysis by using SPSS package V.20.0 for measuring the impact; its kind, size, and importance. Further tables and graphs were used for data presentation. A questionnaire was filled by all the respondents who were chosen erratically from three universities of KP. The scholar has used a 5-point Likert scale in her/his questionnaire and this questionnaire contained questions about the research as well as the demographic variables.

3.3 | Data Analysis and Results

The data investigation gives details about the processes of epitomizing the data and the practices of sensibly arranging them thus the questions can be declared and answered. The simplest form of data representation is the Frequency Distribution or Tabulation. Other usual sort of summary of a frequency distribution contains measures of dispersion for example the standard deviation and the coefficient of variation (Goode & Hatt, 1952). The researcher exercised multiple tables to show the graphic findings of this research. The fact is notable and talked about in studies that without hypothesis, study is unfocused as well as diverted. In addition the hypotheses should be competent as well as should be exhausted into their sub-hypotheses (Goode & Hatt, 1952). Hypotheses developed then tested through theoretical framework which is generated via variables taken out from the survey of different studies (Sekaran, 1999). These hypotheses were regarding the associations amid variables of study (dependent variables and independent variables) as well as among variables of research and demographic characteristics of the responding person.

4 | RESULTS

It shows descriptive statistic specifications regarding variables of research utilized. The maximum value of Mean score is 3.77 from 'Vicarious Experiences' although the two other variables, (i.e. Normative Commitment' and 'Mastery Experiences) are next in order with Mean value of 3.50 and 3.42 respectively. The lowest score is 2.91 which are of Continuance Commitment.

Table 1 *Inferential Statistics of the Research Variables*

Variables	N	Mean	Std. D
Mastery Experiences	162	3.42	.47021
Vicarious Experiences	162	3.77	.35860
Social Persuasion	162	3.01	.44312
Psychological Response	162	2.95	.43210
Affective Commitment	162	3.15	.48542
Continuance Commitment	162	2.91	.59009
Normative Commitment	162	3.50	.51276

4.1 | Reliability Analysis

Cronbach alpha concerning self-efficacy and commitment is recorded 0.809 which is above the cut off level of 0.7 given by Field (2013). Also two columns of ITC item total correlation and alpha if item deleted is mentioned. There are three items found problematic with ITC values less than 0.4 (Field, 2013) but already alpha is above 0.7 so there is no need to delete any item from analysis. So Cronbach alpha is acceptable.

Table 2 Correlation n = 162

Variables		1	2	3	4	5	6	7
Vicarious Experiences	r	1						
Social Persuasion	r	.499**	1					
Psychological Response	r	.475**	.299**	1				
Mastery experiences	r	.453**	.433**	.323**	1			
Affective Commitment	r	.584**	.255**	.361**	.389**	1		
Continuance Commitment	r	.460**	.290**	.421**	.400**	.650**	1	
Normative Commitment	r	.399**	.364**	.430**	.299**	.481**	$.460^{**}$	1

^{**.} Correlation is significant at the 0.01 level (2-tailed).

The person correlation moment r is recorded between Vicarious Experiences and 'Affective Commitment' is r=0.584, p=0.000. It means that there is positive relation between Vicarious Experiences and 'Affective Commitment'. It means that when Vicarious Experiences' increases, 'Affective Commitment' also increases. The person correlation moment r is recorded between Vicarious Experiences and 'Continuance Commitment' is r=0.460, p=0.003. It means that there is positive relation between Vicarious Experiences and 'Continuance Commitment'. It means that when Vicarious Experiences' increases, 'Continuance Commitment' also increases. The person correlation moment r is recorded between Vicarious Experiences and 'Normative Commitment' is r=0.399, p=0.034. It means that there is positive relation between 'Vicarious Experiences' and 'Normative Commitment'. It means that when 'Vicarious Experiences' increases, 'Normative Commitment' also increases. The person correlation moment r is recorded between 'Social persuasion' and 'Affective Commitment' is r=0.255, p=0.004. It means that there is positive relation between 'Social persuasion' and 'Affective Commitment'. It means that when 'Social persuasion' increases, 'Affective Commitment' also increases. The person correlation moment r is recorded between 'Social persuasion' and 'Continuance Commitment' is r=0.290, p=0.050. It means that there is positive relation between 'Social persuasion' and 'Continuance Commitment'. It means that when 'Social persuasion' increases, 'Continuance Commitment' also increases. The person correlation moment r is recorded between 'Social persuasion' and 'Normative Commitment' is r=0.364, p=0.002. It means that there is positive relation between 'Social persuasion' and 'Normative Commitment'. It means that when 'Social persuasion' increases, 'Normative Commitment' also increases.

The person correlation moment r is recorded between 'Psychological response' and 'Affective Commitment' is r=0.361, p=0.004. It means that there is positive relation between 'Psychological response' and 'Affective Commitment'. It means that when 'Psychological response' increases, 'Affective Commitment' also increases. The person correlation moment r is recorded between 'Psychological response' and 'Continuance Commitment' is r=0.421, p=0.031. It means that there is positive relation between 'Psychological response' and 'Continuance Commitment'. It means that when 'Psychological response' increases, 'Continuance Commitment' also increases. The person correlation moment r is recorded between 'Psychological response' and 'Normative Commitment' is r=0.430, p=0.000. It means that there is positive relation between 'Psychological response' and 'Normative Commitment'. It means that when 'Psychological response' increases, 'Normative Commitment' also increases. The person correlation moment r is recorded between 'Mastery Experience' and 'Affective Commitment' is r=0.389, p=0.016. It means that there is positive relation between 'Mastery Experience' and 'Affective Commitment'. It means that when 'Mastery Experience' increases, 'Affective Commitment' also increases. The person correlation moment r is recorded between 'Mastery Experience' and 'Continuance Commitment' is r=0.400, p=0.007. It means that there is positive relation between 'Mastery Experience' and 'Continuance Commitment'. It means that when 'Mastery Experience' increases, 'Continuance Commitment' also increases. The person correlation moment r is recorded between 'Mastery Experience' and 'Normative Commitment' is r=0.299, p=0.013. It means that there is positive relation between 'Mastery Experience' and 'Normative Commitment'. It means that when 'Mastery Experience' increases, 'Normative Commitment' also increases. Highest correlation among independent and dependent variables is between 'Vicarious Experiences and 'Affective Commitment' of the teachers (r=.584** gains

Management Development & Research Innovation

100% level of significance. The entire four independent variables are very much associated with dependent variables by r-scores from .584 to .255.

According to these results hypothesis 1 is accepted.

Table 3 *Regression Results*

Hypothesis#	\mathbb{R}^2	F	Sig
H2	0.249	11.343	0.000
Н3	0.327	13.146	0.000
H4	0.363	15.210	0.000

For teacher concerning Mystery Experience, Vicarious Experience, Social persuasion and Psychological Response shows R²=0.249 upon Affective Commitment, it means that these sub variables (Mystery Experience, Vicarious Experience, Social persuasion and Psychological Response) bring 24.9% variation in commitment. Also it is noted the F value i.e. F=11.343 p≤0.05 is showing that model is best fit model. These results are linked with previous studies. Cohen's (1993) found that self-efficacy has shown variation upon Affective Commitment. Also Garcia (2015) noted the same variation. Hypothesis 2 is proved as true. The above Table explains Mystery Experience, Vicarious Experience, Social persuasion and Psychological Response shows R²=0.327 upon Continuance Commitment, it means that these sub variables (Mystery Experience, Vicarious Experience, Social persuasion and Psychological Response) bring 32.7% variation in commitment. Also it is noted the F value i.e. F=13.146 p≤0.05 is showing that model is best fit mode. The Hypothesis 3 is accepted. These results are linked with previous studies. Cohen's (1993) found that self-efficacy has shown variation upon Affective Commitment. Also Garcia (2015) noted the same variation. It explains that Mystery Experience, Vicarious Experience, Social persuasion and Psychological Response shows R²=0.363 upon Normative Commitment, it means that these sub variables (Mystery Experience, Vicarious Experience, Social persuasion and Psychological Response) bring 36.6% variation in commitment. Also it is noted the F value i.e. F=15.210 p≤0.05 is showing that model is best fit model.0.05. These results are linked with previous studies. Cohen's (1993) and Bandura (1997) found that self-efficacy has shown variation upon Continuance Commitment. Also Garcia (2015) noted the same variation. Thus, hypothesis 4 is accepted.

Table 4Demographic Effects

Variables	Gender	Domicile	Qualification	Department	Experience	Age
	p	р	p	p	p	p
Mastery Experiences	0.069	0.000	0.000	0.067	0.000	0.011
Vicarious Experiences	0.000	0.002	0.000	0.000	0.335	0.059
Social Persuasion	0.102	0.000	0.073	0.121	0.072	0.079
Psychological Response	0.067	0.361	0.000	0.077	0.052	0.054
Affective Commitment	0.624	0.799	0.000	0.516	0.175	0.053
Continuance commitment	0.034	0.000	0.000	0.023	0.061	0.075
Normative commitment	0.071	0.000	0.246	0.083	0.240	0.364

The above table is used to check the demographic effects on variables. The distinction among male and female teachers are important just on two variables (vicarious experiences: p-value of 0.000) and continuance commitment (p-value of .034]). The hypothesis that male score superior as compared to female is accepted on the basis of two variables whereas outcome is inconsequential on the basis of other variables because p-values go down the mandatory significant value. The differences between local and non-local teachers are significant on five variables (mastery experiences: p-value=0.000) vicarious experiences (p-value=0.002) social persuasion (p-value=0.000) continuance commitment (p-value=.000) and normative commitment [p-value=.000]). The hypothesis is genuine just on five variables whereas the outcomes are immaterial on two variables because their p-values go down the mandatory basic estimation value. It was assumed that PhD faculty members are scoring greater than other faculty

members, and proved significant on five variables (mastery experiences, vicarious experiences, psychological response, affective commitment and Continuance commitment) predictor. Just two variables viz: Social Persuasion and Normative commitment produced insignificant results. The differences between arts and science teachers are important on two variables (vicarious experiences: p-value=0.000) and continuance commitment (p-value=.023). The hypothesis that teachers from arts departments score higher than science department is correct just on two variables whereas the consequences are irrelevant on five variables as their p-values drop outside the mandatory critical value of 0.05. It was assumed that the group having experience of 20-30 years is giving higher score than all other groups is significant on two predictor variables i.e. (Mastery Experiences and Psychological Response. five predictor variables (continuance commitment, social persuasion, affective commitment, vicarious experiences, and normative commitment) have fallen outside the impact. It was hypothesized that the group of PhD teachers with 50-60 years of age is scoring greater than remaining of the sets has showed important on only one (mastery experiences) predictor variable. The remaining six variables have fallen outside the impact.

5 | DISCUSSION

The current research is directed to survey the association among self-efficacy and job commitment between teachers in higher education institutions in Southern districts. It is presumed that when teachers trust that they have capacity and competency to make distinctive by understudies (Gibson & Dembo, 1984). Bandura (1997) said that Self efficacy has two measurements i.e. "result anticipation" and "efficacy hope"; result hope demonstrates that a man gauges the specific result of certain conduct. Efficacy anticipation demonstrates the conduct towards expected result. Educator with high self-efficacy will be more given and focused on his /her calling and will well play out the additional obligations past the formal obligations. The writing reports that individual get to be given to association for a differing qualities of causes, including a passionate warmth to the standards of the association an acknowledgment of the use includes with farewell the association, and the rationale of prerequisite to the establishment (Meyer & Allen, 1997). Considering of how educator gets to be pleased and gave to his/her institute, and to what level diverse things give to the degree of unwaveringness, is truly noteworthy to raising up their execution (Malik, 2010).

The results of this study demonstrated that there was a significant association between job commitment and selfefficacy. Previous literatures also supported findings of hypothesis of this study that there is strong relationship between self-efficacy and job commitment as well as self-efficacy has positive impact on job commitment (Almutairi, 2020; Demir, 2020). There is affirmative association among teacher's commitment and self-efficacy; it means that when self-efficacy increase, the organizational commitment will also increase. As also found by authors (Bandura, 1997; Meyer et al., 2002) in his studies. The findings of this research shows that there is significant relation between all the four independent indicators of self-efficacy i.e. Vicarious Experience, Social Persuasion, Mastery-Experiences and Psychological Response, and dependent indicators of commitment i.e. Affective Commitment, Normative Commitment, and Continuance commitment. The contrasts amongst male and female teachers are huge just on two variables (vicarious experiences and continuance commitment). The theory that male score higher than the female stands genuine just on two variables, whereas the outcomes are irrelevant on remaining variables. The contrasts amongst neighborhood and non-nearby teachers are noteworthy on five variables (mastery experiences, vicarious experiences, social persuasion, continuance commitment and normative commitment). Local people score higher than the non-local people. The gathering of PhD teachers is giving higher score than rest of the gatherings has seemed huge on five (mastery experiences, vicarious experiences, psychological response, affective commitment and continuance commitment) indicator variables. The gathering of PhD teachers (with age of 50-60 years) is giving higher score than rest of the gatherings is not a genuine theory for this situation. Age is no seemed huge on indicator variables. There was a little critical effect of showing background on execution. The speculation that teachers from expressions divisions score higher than science office stands genuine just on two variables (Vicarious Experiences and Continuance commitment) while the outcomes are immaterial on five variables. The findings of this study are related with different authors such as Meyer and Allen (1997, 1991) and Garcia (2015).

MDRI Vol. 1, Issue. 1

Garcia (2015) said that there are some factors which also effect self-efficacy and commitment i.e. age, gender, experience, education etc. As noted by Meyer and Allen (1997), that experienced employees have more continuance commitment. The employees who are more confident and efficient in work which comes through their learning, training and experience have high level of self-efficacy (Myers & Allen, 1997). In short the positive relationship between self-efficacy and commitment indicates that increase in self-efficacy cause increase in commitment.

Different studies have been led in numerous parts like education, human services, and associations and so on which uncovers the significance of self-efficacy and job commitment for representatives and associations. Representatives who are fulfilled to their job can perform better obligations, get to be given to association and stay for long time with association. Numerous association behaviors to research to evaluate the representatives and conduct and authoritative environment and afterward make techniques for the prosperity of workers and advancement job commitment level. These circumstances give the premise to evaluation of the relationship of self-efficacy and job commitment in the HEI's teachers. Getting learning aptitudes is insufficient for achievement of individual, but rather a man ought to likewise be certain of her/his aptitudes and capacities. We can say that, self-efficacy is as imperative as aptitudes of people.

Lin and Wang (2018) also proved by his study on small scale industries in china that self-efficacy has positive relationship with job commitment of person. It is also found that high level of self-efficacy in upper level management results in high level of continuance commitment in employees or their subordinates (Zeb & Nawaz. 2016). Self-Efficacy has awesome effect on execution of individual and in addition association. Representative's trusts, inspiration and certainty assume as much basic part as played by activities, information and aptitudes. Self-efficacy is base for the advancement, prosperity and inspiration of a person. An individual will have little opportunities to act in the event that he/she trust that his/her capacities and abilities are not as much as errand in their grasp. Then again an individual will well perform obligations in the event that he/she trusts that he/she has capacities/abilities to create wanted results (Bandura, 1977; 1986; Pajares. 2002). Furthermore, the findings of other research studies also concluded that self-efficacy has strong as well as positive association between job commitment (Ashfaq, Abid, Ilyas, 2021 Syabarrudin, Eliyana, Naimah, 2020; Hassan, Raza, & Ahmad, 2022; Zeb & Nawaz. 2016). Self-efficacy investigates the level of exertion made by individual for achievement of errand and adaptability of representative in various circumstances. The worker with abnormal state of self-efficacy will be drive forward and perform well till the finish of fruitful result and vice versa. The higher level of self-efficacy will bring about the abnormal state of industriousness, and versatility (Bandura, 1997, Pajares, 2002).

6 | CONCLUSION

In this study the relationship of self-efficacy and job commitment is assessed with the appraisal of related apparatuses and comprehension of their effect on association and person. The aftereffects of study may help in the change of worker's execution and hierarchical results and additionally help being developed of initiative techniques and new thoughts. The outcomes may help being developed of educator's worth, respect, dedication and workplace. Correspondingly the outcomes could take part in change of job execution, maintenance, new comprehension of managers and organizations and improvement in educational framework. The study conducted can be replicated in other fields or areas for assessment of self-efficacy and job commitment among other educational institutions, health areas etc. The outcomes of study can be used for the implementation and development of training and policies for growth in level of self-efficacy among employees and work environment. The outcomes of study may help in recruitment process by giving the required standard attributes for selection of new employees, such as behavior, attitudes etc. The study may help the future research by inspiring them to evaluate their current environment and situations, thus questioning the status quo. From this study it is understood that self-efficacy is important and it increases the level of commitment of employee to the job and organization. The result of studies may encourage the new studies to evaluate the age, gender, and workload, experience etc. with relation to job commitment. The findings of study may help in development of work place such as, policy development, changes, and

Management Development & Research Innovation

implementations etc. as I drew the sample from the larger population, I would categorize it as homogenous. The stakeholder should keep in view the factors (internal as well as external) that can effect teacher's competency, abilities, skills and knowledge, while development of self-efficacy training. The four sources of self-efficacy proposed by Bandura (1977) should be followed by educational institutions. Mastery experience can be developed by positive feedback of heads and appraisal for their performance after successful completion of given tasks because it improves their self-confidence. Tasks should be given in a systematic way i.e. from easy to difficult which will help the employee to develop his/her abilities and competency. Self-efficacy predicts commitment in teachers, so the amendments and implementation of policies and training should be developed to evaluate and increase their selfefficacy level for the improvement of job performance. The organization should recruit motivated candidate to decrease turnover rate and financial costs. It can effect self-efficacy and job commitment. Work under different work situation can enhance the self-efficacy of employee and helps in accomplishment of goals in any circumstances either pressure or unforeseen conditions. Stakeholders can use findings of this study to establish any policy or intervention to increase self-efficacy of teachers. Future researchers can use mix methods research for more sophisticated results and findings. Also longitudinal research can be encouraged to conduct study on the selfefficacy and commitment. Moderating and mediating variables can be used in the model of self-efficacy and commitment model.

7 | LIMITATIONS OF THE RESEARCH

The current study is only for population of public universities. Therefore it is not generalize for private universities. The study is generalized only for southern districts universities. It is explored on small sample size. The future research can conduct it on large sample size. The research methodology used in study is simple regression.

8 | IMPLICATIONS FO CURRENT RESEARCH

This study can be valuable for teachers in creating positive self-efficacy convictions in themselves and will help in enhancing their employment execution. This exploration will direct the prevailing voices in selecting teachers having high self-efficacy that will rouse troublesome understudies to learn, realize coveted results, and change in conduct.

9 | FUTURE RESEARCH DIRECTIONS

Therefore, this study will help the future specialists to deal with different parts of teacher's self-efficacy. Future researchers can use mix methods research for more sophisticated results and findings. Also longitudinal research can be encouraged to conduct study on the self-efficacy and commitment. Moderating and mediating variables can be used in the model of self-efficacy and commitment model.

Conflict of Interest: There is no competing interest

REFERENCES

Adekola, B. (2012). The impact of organizational commitment on job satisfaction: A study of employees at Nigerian universities. *International Journal of Human Resource Studies*, 2(2), 1- 17. Available at: www.macrothink.org/ijhrs.

Adewale, Saheed, A., Ghavifekr, S., & Daud, M. K. B. M. (2017). Impact of leadership self-efficacy on organizational citizenship behaviour: A qualitative analysis on academic leaders' perceptions. *International Research Journal of Education and Sciences*, 1, 41–47.

Al-Jabari, Basel, & Ghazzawi, I. (2019). Organizational commitment: A review of the conceptual and empirical literature and a research agenda. *International Leadership Journal*, 11, 78–119.

Allen, N. J., & Meyer, J. P. (1996). Affective, continuance, and normative commitment to the organization: An

- examination of construct validity. Journal of Vocational Behavior, 49, 252-276.
- Almutairi, Y. M. N. (2020). Leadership self-efficacy and organizational commitment of faculty members: Higher education. *Administrative Sciences*, 10, 66.
- Altinoz, M., Cakiroglu, D., & Cop, S. (2012). The effect of job satisfaction of the talented employees on organizational commitment: A Field Research. *Procedia- Social and Behavioral Sciences*, 58, 322 330.
- Amjad, Z., Sabri, P. S. U., Ilyas, M., & Hameed, A. (2015). Informal relationships at workplace and employee performance: A study of employees private higher education sector. *Pakistan Journal of Commerce and Social Sciences*, 9(1), 303-321.
- Ashfaq, F., Abid, G., Ilyas, S. (2021). Impact of ethical leadership on employee engagement: Role of self-efficacy and organizational commitment. *European Journal of Investigation in Health Psychology Education*, 11, 962–974. https://doi.org/10.3390/ejihpe 11030071
- Ashford, J. B., & LeCroy, C. W. (2010). *Human behavior in the social environment: A multidimensional perspective* (4th ed.). CA: Wadsworth, Cengage Learning
- Ashton, P. T., Buhr, D., & Crocker, L. (1984). Teachers' sense of efficacy: A self- or norm-referenced construct? *Florida Journal of Educational Research*. 26(1), 29–41.
- Ashton, P.T., & Webb, R. B. (1986). *Making a difference: Teachers' sense of efficacy and student achievement*. New York: Longman.
- Babbie, E. (1993). The practice of social research, 7th, edition. Wordsworth Publishing Co
- Bandura, A. (1977). Self-efficacy: Toward a unifying theory of behavioral change. *Psychological Review*, 84, 191–215.
- Bandura, A. (1986). Social foundations of thought and action: A social cognitive theory. Englewood Cliffs NJ: Prentice-Hall
- Bandura, A. (1997). Self-efficacy: The exercise of control. New York: W.H. Freeman and Company.
- Berman, P., McLaughlin, M., Bass, G., Pauly, E., & Zellman, G. (1977). Federal programs supporting educational change, 7: Factors affecting implementation and continuation. Santa Monica, CA: Rand Corporation.
- Chesnut, S. R., & Cullen, T. A. (2014). Effects of self-efficacy, emotional intelligence, and perceptions of future work environment on preservice teacher commitment. *The Teacher Educator*, 49(2), 116-132. doi: 10.1080/08878730.2014.887168.
- Chughtai, A. A., & Zafar, S. (2006). Antecedents and consequences of organizational commitment among Pakistani university teachers. *Applied HRM Research*, 11(1), 39-64.
- Cohen, A. (1993). Age and tenure in relation to organizational commitment: A meta-analysis. *Basic and Applied Social Psychology*, 14(2), 143-159. doi:10.1207/s15324834basp1402_2
- Dembo, M. H., & Gibson, S. (1985). Teacher's sense of efficacy: An important factor in school improvement. *Elementary School Journal*, 86, 173-184.
- Demir, S. (2020). The role of self-efficacy in job satisfaction, organizational commitment, motivation and job involvement. *Eurasian Journal of Education Research*, 20, 205–224.
- Field, A. (2013) Discovering Statistics Using SPSS, New York City, Sage Publication Inc.
- Frank, V. V. (2009). Efficacy can overcome classroom barriers. The Learning Principal, 4(8), 1-8.
- Garcia, G. (2015). The relationship between self-efficacy and commitment among certified clinical perfusionists. (Unpublished doctoral dissertation). Walden University, Mineapolis, MN.
- Gibbs, C. (2003). Explaining effective teaching: self-efficacy and thought control of action. *Journal of Educational Enquiry*, 4(2), 1-14.
- Gibson, S., & Dembo, M., (1984). Teacher efficacy: A construct validation. *Journal of Educational Psychology*, 76, (4), 569–582.
- Goode & Hatt (1952). Methods in social research, McGraw-Hill Koga kusha USA.
- Greene, M. L., Anderson, R. N., & Loewen, P. S. (1988). Relationships among teachers' and students' thinking skills, sense of efficacy, and student achievement. *Alberta Journal of Educational Research*, 34(2), 148-65
- Hassan, S., Raza, A., & Ahmad, H. (2022). Relationship between self-efficacy and job performance with moderating role of age: A study of police stations in Lahore. *Business Review*, 17 (1), 25-42. Retrieved from

- 10.54784/1990-6587.1424
- Henson, R. K. (2001). Teacher self-efficacy: Substantive implications and measurement dilemmas. Presented at the annual meeting of the Educational, Texas A & M University.
- Heuven, E., Bakker, A. B., Schaufeli, W. B., & Huisman, N. (2006). The role of self-efficacy in performing emotion work. *Journal of Vocational Behavior*, 69(2), 222-235.
- Hoy, W. K., & Woolfolk, A. E. (1990). Socialization of student teachers. *American Educational Research Journal*, 27, 279-300.
- Islam, T., Ahmad, Z., Ahmed, I., Ahmad, A., Saeed, M. & Muhammad, S, K. (2012). Does compensation and demographic variable influence on teachers commitment and job satisfaction: A study of university of the Punjab, Pakistan. *International Journal of Business and Management*, 7(4), 35-43. Available at:www.ccsenet.org/ijbm.
- Jung, H. S., Song, M. K., & Yoon, H. H. (2021). The effects of workplace loneliness on work engagement and organizational commitment: Moderating roles of leader-member exchange and coworker exchange. Sustainability, 13, 948.
- Khan, I., Nawaz, A., & Khan, M. S. (2013). Determining the Organizational Commitment of Academicians in Public Sector Universities of Developing Countries like Pakistan. *International Journal of Academic Research in Accounting Finance and Management Sciences*, 3(1), 248–260.
- Lent, R. W., Nota, L., Soresi, S., Ginevra, M.C., Duffy, R.D., Brown, S.D. (2011). Predicting the job and life satisfaction of Italian teachers: Test of a social cognitive model. *Journal of Vocational Behavior*, 79, 91-97.
- Lin, L., & Wang. S. (2018). Self-efficacy, organizational commitment and employee engagement in small and medium sized enterprises. *International Journal of Business Marketing and Management*, 3, 35–39.
- Lunenburg, F. C. (2011). Self-efficacy in the workplace: Implications for motivation and performance. *International Journal of Management, Business and Administration*, 14(1), 1–6.
- Malik, N. (2010). A study on motivational factors of the faculty members at university of Balochistan. *Serbian Journal of Management*, 5(1), 143-149.
- Mensah, A., & Lebbaeus, A. (2013). The influence of employees' self-efficacy on their quality of work life: The of Cape Coast, Ghana. *International Journal of Business and Social Studies*, 4(2), 195-205.
- Meyer, J. P., & Allen, N. J. (1991). A three- component conceptualization of organizational commitment. *Human Resource Management Review*, 1(1), 61-89.
- Meyer, J. P., & Allen, N. J. (1997). *Commitment in the Workplace: Theory, Research, and Application*: Sage publications, Inc. Thousand Oaks, CA.
- Meyer, J. P., & Herscovitch, L. (2001). Commitment in the workplace: Toward a general model. *Human Resource Management Review*, 11(3), 299-326.
- Meyer, J. P., & Maltin, E. R. (2010). Employee commitment and well-being: A critical review, theoretical framework and research agenda. *Journal of Vocational Behavior*, 77(2), 323-337. doi:10.1016/j.jvb.2010.04.007.
- Meyer, J. P., Stanley, D. J., Herscovitch, L., & Topolnytsky, L. (2002). Affective, continuance, and normative commitment to the organization: A meta-analysis of antecedents, correlates, and consequences. *Journal of Vocational Behavior*, 61(1), 20-52. doi:10.1006/jvbe.2001.1842
- Midgley, C, Feldlaufer, H., & Eccles, J. S. (1988). Change in teacher efficacy and student self- and task-related beliefs in mathematics during the transition to junior high school. *Journal of Educational Psychology*, 81(2), 247–258. https://doi.org/10.1037/0022-0663.81.2.247
- Mowday, R. T., Steers, R. M., & Porter, L.W. (1982). *Employee-organizational linkages: The Psychology of Commitment, Turnover, and Absenteeism*. New York: Academic Press.
- Niu, H. J., (2010), Investigating the effects of self-efficacy on food-service industry employees' career commitment, *International Journal of Hospitality Management*, 29, 743-753.
- Pajares, F. (2002). Overview of social cognitive theory and of self-efficacy. Retrieved from http://www.emory.edu/education/mfp/eff.html.
- Rameshkumar, M. (2020). Employee engagement as an antecedent of organizational commitment-A study on

- Indian seafaring officers. The Asian Journal of Shipping and Logistics, 36, 105-112.
- Robbins, S. P. (2002). Organizational Behavior (10th edn ed.): Englewood Cliffs, NJ: Prentice Hall.
- Sekaran, U. (1999). Research methods for business: Askill-building approach. 3rd ed. John Wiley & Sons.
- Sikorska-Simmons, E. (2005). Predictors of organizational commitment among staff in assisted living. Gerontologist. 45(2), 196-205. doi: 10.1093/geront/45.2.196. PMID: 15799984.Smylie,
- Smylie, M. A., & Denny, J. W. (1990). Teacher leadership: Tensions and ambiguities in organizational perspective. *Educational Administration Quarterly*, 26(3), 235–259. https://doi.org/10.1177/0013161X90026003003
- Staples, S. D., Hulland, J. S., & Higgins, C. A. (1999). A self-efficacy theory explanation for the management of remote workers in virtual organizations. *Organization Science*, 10(6), 758-776.
- Stein, M. K. & Wang, M. C., (1988). Teacher development and school improvement: The process of teacher change. *Teaching and Teacher Education*, 4, (2), 171–187.
- Syabarrudin, A. Eliyana, A., & Naimah, J. (2020). Does Employees' Self-Efficacy Drive their Organizational Commitment? *Systematic Reviews in Pharmacy*, 11, 135–141.
- Trentham, L., Silvern, S., & Brogdon, R., (1985). Teacher efficacy and teacher competency ratings, *Psychology in the Schools*, 22(3), 343-352
- Tschannen-Moran, M., & Hoy, A. W. (2001). Teacher efficacy: Capturing an elusive construct. *Teaching and Teacher Education*, 17, 783-805.
- Wiener, Y. (1982). Commitment in organizations: a normative view. *Academy of Management Review*, 7(3), 418-28. Zeb, S., & Nawaz, A. (2016). Impacts of self-efficacy on organizational commitment of academicians: A case of Gomal University. *Journal of Information and Knowledge Management*, 6(1), 36–42